

## **Organization of Latino Actuaries**

Actuarial Club of Boston / Actuarial Club of Hartford and Springfield

Fall 2020

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OLA Board Member / Co-Founder

### Why We Exist

- 18% of the US population is Latinx
- 10% of recent STEM college graduates in the US are Latinx
- 2% of newly credentialed actuaries in the US are Latinx

*Mission:* To Increase the number of Latino Actuaries by promoting the profession and providing guidance, mentorship and networking opportunities.



Nonprofit Organization since July 2017 501(c)(3) since October 2018

#### **Barriers to Entry**



https://theactuarymagazine.org/new-report-holds-keys-diversity-inclusion/

# OLA Programs

#### **OLA Academy**





Web-based program that prepares OLA candidates for the recruiting process.

In 2020, the program ran from March to September.

OLA Academy participants will get training on:

Resume writing Interviewing Networking Designing an effective LinkedIn profile

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Selected participants are invited to the ALPFA and GIS conventions.

OLA covers airfare / lodging / registration fees / etc. Attend professional development workshops and <u>network with</u> <u>professionals</u>.



OLA's stand-alone career fair had **100+ candidates & 30+ companies**.







#### **OLA's Growth**



- Through generous contributions from sponsors, OLA awards academic scholarships, some <u>include a summer internships</u>
- General application over last three years as seen by the number of eligible applicants to our programs.



 The CAS and SOA offer exam reimbursements to Black/African-American, Hispanic/Latinx, and Native American candidates who pass exams 1/P and/or 2/FM. BeAnActuary.org

- OLA offers exam reimbursements for those same exams to Latinx exam takers who fail with a score of 4 or 5. LatinoActuaries.org
- In 2020, OLA launched providing exam materials stipend with great success.

#### OLA Exam Support Programs



## **OLA Impact**

- SOA/CAS credential ~1,700 actuaries each year

- 2% of that is about 35
- $\sim 70\%$  of new actuarial analysts reach Associateship
- 50 new Latinx actuarial jobs per year
- OLA worked with or knew 50 Latinx students last year to get first actuarial job

Thus, already OLA is reaching 2%, so last year's class is probably 2.5%



#### The 2020 cohort may push us over 3%

- Encourage your company to loosen GPA requirements
  - Many of our students work 15-20 hr/week while going to school.
  - Work Experience is valuable.
  - A 3.5 GPA requirement makes it difficult for working students to qualify
- Encourage your company to recruit outside of their normal University network
  - Hiring from the 6 universities near you guarantees lack of diversity
- GIS, ALPFA, IABA, OLA all hold career fairs with students from across the country.

#### What can you do?



#### **Strategic Partners**





- CAS / SOA / The Actuarial Foundation
  - Leveraging their channels to find more candidates and deploy information

✤ ALPFA

- Financial Services companies go for LatinX Talent
- OLA brings the Actuarial Talent, already LatinX
- Gamma lota Sigma
  - Insurance Companies go for Actuarial/Risk Talent
  - OLA brings the LatinX Talent, already Actuarial
- IABA
  - OLA's big sister!
  - Learning from their success





- <u>www.LatinoActuaries.org</u>
- <a>www.Linkedin.com/company/LatinoActuaries</a>
- LatinoActuaries@gmail.com

## Recommendations for Employers to Increase the Number of Successful Black Actuaries

Presenter:

Jeff Johnson FSA, MAAA





Introduction

• Overview of IABA and Work Culture Study

Why

- Purpose of document
- You

**Recommendations:** 

- Sourcing, Recruiting & Hiring
- Workplace Culture
- Compensation & Development

#### **Action Steps**





- Volunteer run, tax-exempt, non-profit organization
- Membership is open to all who support our mission
- **Mission:** Contribute to an increase in the number of black actuaries and to influence the successful career development, civic growth and achievement of black actuaries.







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#### IABA Work Culture Study

#### WHAT ?

IABA conducted the survey amongst our Black professional members to get a pulse, from our member perspective, on diversity & inclusion practices within the industry.





- Without employers willing to cultivate diverse and inclusive work environments, we will not be successful attracting, employing and retaining Black actuaries in the profession.
- These are actionable steps and recommendations a company can take to help move from planning to implementation of DEI initiatives.



## Why Do/Should You Care - POLL

- Actuarial Organizations
- Actuarial Employers
- Consumers
- Lawyers

- Regulators
- Risk Management
- Society
- Other



# Sourcing, Recruiting & Hiring

If you do what you've always done, you'll always get what you always got. – *Henry Ford* 



## Sourcing, Recruiting & Hiring

- **Expand reach**: consider how remote working arrangements can expand your reach to an audience that may be in different locations across the nation.
- **Definition of an "ideal" candidate**: expand this to be more inclusive. Do not focus exclusively on GPA and exams passed.
- Visa sponsorship: Consider how your company's stance on visa sponsorship has an impact on diversity recruiting goals.





- There is a fallacy in the Actuarial industry that exams are the great equalizer and ensure a pure meritocracy. We have repeatedly witnessed bias in the hiring process – conscious and unconscious.
- Training your employees to be aware of bias in hiring processes and incorporating systems to overcome such biases can help ensure minority candidates are being given an equal shot.



## Workplace Culture

It is time to go beyond being "not racist" and be "anti-racist."



#### Poll - My Actuarial dept/Team is dedicated to Diversity and Inclusiveness

Strongly Disagree

Disagree

Neither Agree nor Disagree

Agree

Strongly Agree





- Training & Policies: Ongoing, mandatory Diversity & Inclusion training.
- Dialogues about Racism, D&I: Should not be viewed as a one-time fad.
- Supporting Black Organizations: It is time to go beyond being "not racist" and be "anti-racist." Take deliberate steps to support organizations that are working toward social and economic equality.
- Publicize Your Efforts & Your Success: Collaborate with the industry the more we work together to increase inclusion, the more diverse talent the industry will attract.



# Compensation & Development

If you don't measure it, you can't manage it. – Peter Drucker



## Compensation, Promotion & Development

- Fair & Transparent Practices: To advance toward a true meritocracy, companies must ensure a level playing field in advancement, including analytics demonstration that promotions, pay processes and the criteria behind them are fair and transparent.
- Mentoring & Coaching: Mentoring and coaching programs should be a key piece of a company's long-term diversity and inclusion plan. Nearly every study indicate such programs have helped their career development.





- Black individuals are almost non-existent in executive leadership positions in North American companies.
- A 2018 Marsh-NAAIA study noted the insurance industry's difficulty in retaining African-Americans.
  - Participants provided many insightful comments about racism and racial bias, both as the main variable in determining how far African Americans may progress in their insurance careers and as a "moving target" that can be simultaneously overt and subliminal.





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## Action Steps

Our Black actuaries are trailblazing and doing what they can to ensure an easier path for those yet to come.



Ways You Can Help IABA

- Financially support IABA through corporate sponsorship general, annual meeting, etc.
- Support your employees' involvement in IABA.
- Consider partnering with local middle schools and high schools that have a majority Black population to sponsor career days or shadowing opportunities to create awareness of the profession.
- Implement an internal D&I audit or score card to ensure you are setting measurable goals and working toward achieving these goals.





#### IABA Recommendations and Resources

- <u>IABA Recommendations to</u> <u>Employers</u>
- HBCUs and schools that IABA Scholarship Recipients attend
- <u>Diversity & Inclusion Five Barriers</u> <u>Revealed</u>

- Sourcing
- Screening
- Hiring
- Ongoing Training & Policies
- Dialogues About Racism D&I
- Organizational Support
- Promotion
- Compensation
- Growth and Networking





IABA can't do this alone. You can't do this alone. This is an industry-wide problem that needs to be addressed industry-wide. Share what you are doing – what is working, and what isn't. Your experiences can help accelerate achievement of IABA's mission.

www.blackactuaries.org

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